

SCHEDULED FOR ORAL ARGUMENT MAY 16, 2025
No. 25-5057

**IN THE UNITED STATES COURT OF APPEALS
FOR THE DISTRICT OF COLUMBIA CIRCUIT**

GWYNNE A. WILCOX,
Plaintiff-Appellee,

v.

DONALD J. TRUMP, President of the United States, et al.,
Defendants-Appellants.

On Appeal from the United States District Court for the
District of Columbia, No. 1:25-cv-334

**BRIEF OF *AMICI CURIAE* FLORIDA, ALABAMA, ALASKA,
ARKANSAS, GEORGIA, IDAHO, INDIANA, IOWA, KANSAS,
KENTUCKY, LOUISIANA, MISSISSIPPI, MISSOURI,
MONTANA, NEBRASKA, NORTH DAKOTA, OHIO, OKLAHOMA,
SOUTH CAROLINA, SOUTH DAKOTA, TEXAS, UTAH, WEST
VIRGINIA AND THE ARIZONA LEGISLATURE IN SUPPORT
OF APPELLANTS AND REVERSAL**

JAMES UTHMEIER
Attorney General of Florida

JEFFREY PAUL DESOUSA
*Acting Solicitor General
Counsel of Record*

NATHAN A. FORRESTER
DAVID M. COSTELLO
Chief Deputy Solicitors General
DARRICK W. MONSON
ROBERT S. SCHENCK
Assistant Solicitors General

Office of the Attorney General
PL-01, The Capitol
Tallahassee, FL 32399-1050
(850) 414-3300
*jeffrey.desousa@
myfloridalegal.com*

March 29, 2025

Counsel for Amici Curiae

**CERTIFICATE AS TO PARTIES, RULINGS,
AND RELATED CASES**

Pursuant to D.C. Circuit Rule 28(a)(1), undersigned counsel certifies the following:

Parties, Intervenors, and Amici

Except for Alaska, Ohio, and South Dakota, all parties, intervenors, and amici appearing before the district court and in this Court are listed in the Brief for Appellants.

Rulings Under Review

References to the rulings at issue appear in the Brief for Appellants.

Related Cases

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INTEREST OF *AMICI CURIAE*

Under D.C. Circuit Rule 29, the Attorney General of Florida—on behalf of the States of Florida, Alabama, Alaska, Arkansas, Georgia, Idaho, Indiana, Iowa, Kansas, Kentucky, Louisiana, Mississippi, Missouri, Montana, Nebraska, North Dakota, Ohio, Oklahoma, South Carolina, South Dakota, Texas, Utah, West Virginia, and the Arizona Legislature—respectfully submits this brief as *amici curiae* in support of Appellants. *Amici* have an interest in ensuring that federal officials exercising significant executive authority are removable by the President, and thus democratically accountable to the people. Anything less is inconsistent with the Framers’ design and risks intrusion on state sovereignty.

SUMMARY OF ARGUMENT

As the Government explains, the district court erred on the merits. *See* Init. Br. 16-37. Core separation-of-powers principles, bolstered by long historical understanding, require that the President have the authority to remove at will officials like Wilcox who wield substantial executive power. That constitutional design indirectly preserves state sovereignty by ensuring that “independent agencies” are democratically accountable should they attempt to intrude in state affairs.

The district court also fumbled the remedy. The court purported to reinstate Wilcox “*de facto*,” DE35 at 32, by enjoining executive branch officials “from removing plaintiff from her office without cause or in any way treating plaintiff as having been removed,” DE34 at 2. That maneuver flouts Congress’s decision to channel removal challenges through quo-warranto proceedings. Worse yet, the court ignored longstanding limits on its remedial authority. Its grant of injunctive relief violates the longstanding rule that courts may not use their equitable powers to remedy unlawful removals absent an act of Congress. *See, e.g.*, 42 U.S.C. § 2000e-5(g) (authorizing courts to “reinstate[]” employees who suffer discrimination). And the court’s suggestion that it could evade that limit by reinstating Wilcox through a declaration or a writ of mandamus was no better. This Court should reverse.

ARGUMENT

I. The President has absolute authority to remove members of the National Labor Relations Board.

“[T]he ‘executive Power’—all of it—is ‘vested in a President, who must ‘take Care that the Laws be faithfully executed.’” *Seila Law LLC v. Consumer Fin. Prot. Bureau*, 591 U.S. 197, 203 (2020) (quoting U.S. Const. art. II, § 1, cl. 1; *id.* § 3). And “if any power whatsoever is in its

nature Executive, it is the power of appointing, overseeing, and controlling those who execute the laws.” 1 Annals of Cong. 463 (1789) (J. Madison). That necessarily includes the authority to remove executive officers. Indeed, “lesser officers must remain accountable to the President,” for it is his “authority they wield.” *Seila Law*, 591 U.S. at 213. Without the power to remove, the President lacks the ability to compel compliance with his directives, *id.* at 213-14, and thus to fulfill his oath to execute the law, U.S. Const. art. II, § 3.

Given the “necessity of an energetic executive,” *The Federalist* No. 70, at 472 (Hamilton) (Jacob E. Cooke, ed., 1961), and the legislative branch’s historic tendency to “draw[] all power into its impetuous vortex,” *The Federalist* No. 48, at 333 (Madison) (Jacob E. Cooke, ed., 1961), it is critical that the President’s authority to direct and supervise the executive branch in the performance of its functions be protected from legislative encroachment. As a result, the Supreme Court has recognized only two exceptions to the President’s otherwise “exclusive and illimitable power of removal.” *Humphrey’s Ex’r v. United States*, 295 U.S. 602, 627 (1935); *see also Seila Law*, 591 U.S. at 215 (referring to the President’s

“unrestricted removal power”). Neither exception covers a member of the NLRB.

The first exception is for certain inferior officers, and it has been applied to only two: a naval cadet-engineer, *United States v. Perkins*, 116 U.S. 483 (1886), and the so-called independent counsel, *Morrison v. Olson*, 487 U.S. 654 (1988). Whatever its continuing vitality, that inferior-officer exception is inapplicable to members of the NLRB. Members of the NLRB do not have a superior other than the President. They thus qualify as principal officers under the chief criterion the Supreme Court has recognized for determining whether an Officer of the United States is principal or inferior. See *United States v. Arthrex, Inc.*, 594 U.S. 1, 13 (2021); *Edmond v. United States*, 520 U.S. 651, 662-63 (1997).

The second exception, recognized in *Humphrey’s Executor* and later in *Wiener v. United States*, 357 U.S. 349 (1958), is for “a multimember body of experts, balanced along partisan lines, that perform[s] legislative and judicial functions and [i]s said not to exercise any executive power.” *Seila Law*, 591 U.S. at 216. That exception does not apply to the NLRB either, because the NLRB is neither “nonpartisan” nor “charged with the enforcement of no policy except the policy of law.” *Humphrey’s Ex’r*, 295

U.S. at 624. To the contrary, the NLRB exercises considerable policymaking discretion in its authority to interpret and apply the open-ended prohibition in the National Labor Relations Act on “any unfair labor practice . . . affecting commerce.” 29 U.S.C. § 160(a). The NLRB also has authority to negotiate compacts with state and territorial agencies to cede to those agencies jurisdiction over industrial activity, even activity involving labor disputes in interstate commerce, so long as the state or territorial agency governs consistently with the National Labor Relations Act. *Id.* The NLRB even has the dual authority both to issue complaints charging persons with unfair labor practices and then to decide them. *Id.* § 160(b). The NLRB may also petition a U.S. court of appeals to enforce one of its orders. *Id.* § 160(e). The NLRB therefore exercises a significant “part of the executive power vested by the Constitution in the President” and should be considered a part of the executive department. *Humphrey’s Ex’r*, 295 U.S. at 628. The members of the NLRB must be fully accountable to the President, just like any other executive officers, and cannot be shielded from presidential supervision by a statute restricting the grounds on which they may be removed.

If there were any question about that analysis, the *Humphrey's Executor* exception should be interpreted as narrowly as possible. *Humphrey's Executor* indulged the fiction that a so-called “independent” agency “exercises no part of the executive power vested by the Constitution in the President.” 295 U.S. at 628. It went so far as to propose the existence of a new class of officers—“a *de facto* fourth branch of Government,” *Seila Law*, 591 U.S. at 240 (Thomas, J., concurring)—that acted “in part quasi-legislatively and in part quasi-judicially.” *Humphrey's Ex'r*, 295 U.S. at 628. *Humphrey's Executor* did so based on reasoning “devoid of textual or historical precedent for the novel principle it set forth.” *Morrison*, 487 U.S. at 726 (Scalia, J., dissenting). If an officer exercises “quasi-legislative” power, that officer belongs in the legislative branch. If, on the other hand, an officer exercises “quasi-adjudicative” power, that officer belongs in the judicial branch. It could hardly be otherwise, since Congress “lacks the authority to delegate its legislative power.” *Seila Law*, 591 U.S. at 247 (Thomas, J., concurring) (citing *Whitman v. Am. Trucking Ass'ns, Inc.*, 531 U.S. 457, 472 (2001)). Congress also “cannot authorize the use of judicial power by officers acting outside of the bounds of Article III.” *Id.* (citing *Stern v. Marshall*, 564 U.S. 462, 484 (2011)). In suggesting the

opposite, *Humphrey's Executor* defied one of the most basic principles of the separation of powers embodied in the American experiment.

Not surprisingly, *Humphrey's Executor* has seen its already shaky foundations eroded over the years. In *Morrison*, the Supreme Court side-stepped *Humphrey's Executor's* troublesome reliance “on the terms ‘quasi-legislative’ and ‘quasi-judicial,’” instead grounding its endorsement of tenure protection for the independent counsel on the conclusion that tenure protection did not “unduly trammel[] on executive authority.” 487 U.S. at 689, 691. The decision similarly avoided scrutiny in *Free Enterprise Fund v. Public Company Accounting Oversight Board*, in part because the parties there “agree[d] that the Commissioners [of the Securities and Exchange Commission] cannot themselves be removed by the President except under the *Humphrey's Executor* standard of ‘inefficiency, neglect of duty, or malfeasance in office.’” 561 U.S. 477, 487 (2010) (quoting *Humphrey's Ex'r*, 295 U.S. at 620). But the majority opinion in *Free Enterprise Fund* is replete with reminders that allowing officers to “execute the laws” without plenary presidential supervision “is contrary to Article II’s vesting of the executive power in the President”—a principle squarely in conflict with *Humphrey's Executor*. 561 U.S. at 496. And

most recently, in *Seila Law* and again in *Collins v. Yellen*, 594 U.S. 220 (2021), the Supreme Court took particular care not to widen the application of *Humphrey's Executor* beyond its essential facts.

This history counsels in favor of treating the exception for politically balanced, multi-member commissions narrowly. And because that exception does not fit the NLRB in all relevant respects, the members of the NLRB are not entitled to the removal protections set forth in 29 U.S.C. § 153(a).

II. By threatening the separation of powers, “independent” executive officers and agencies in turn threaten state sovereignty.

Federalism concerns also weigh in the balance. Indeed, whether Congress may shield executive officials from presidential oversight has grave ramifications for *amici* States. Before joining the union, “the several States had absolute and unlimited sovereignty within their respective boundaries.” *Respublica v. Cobbett*, 3 U.S. 467, 473 (Pa. 1798). By entering a compact under the Constitution, the States “surrendered” some of that sovereignty to the United States. *Chisholm v. Georgia*, 2 U.S. (2 Dall.) 419, 435 (1793) (Iredell, J., dissenting). But “in every instance where [their] sovereignty ha[d] not been delegated to the United

States, [the States remained] completely sovereign.” *Id.* The result was a “system of government” that “differ[ed], in form and spirit, from all other governments, that ha[d] [t]heretofore existed in the world”—a carefully calibrated balance of power between States and the federal government. *Respublica*, 3 U.S. at 473. “[T]he United States ha[s] no claim to any authority but such as the States have surrendered to [it].” *Chisholm*, 2 U.S. at 435 (Iredell, J., dissenting).

When ceding that sovereign power, the States ensured that it would be divided among distinct branches of the federal government. They “viewed the principle of the separation of powers as the central guarantee of a just government.” *Freytag v. Comm’r of Internal Revenue*, 501 U.S. 868, 870 (1991). To protect their sovereignty and preserve individual liberty, the founding States “scrupulously avoid[ed] concentrating power in the hands of any single individual.” *Seila Law*, 591 U.S. at 223. The one exception was the executive branch. Because an “energetic executive” is “essential” to perform that branch’s “unique responsibilities,” the Framers decided to “fortif[y]” that power in “one man.” *Id.* at 223-24. To mitigate their concerns over power consolidation, they made the executive branch “the most democratic and politically accountable” in the federal

government. *Id.* at 224. Only the President and Vice President are “elected by the entire Nation.” *Id.* And because of the nature of the electoral college, they are elected not just by the People, but also by the States.

Independent agencies threaten this compact. *See, e.g., Seila Law*, 591 U.S. at 246 (Thomas, J., concurring) (observing that cases like *Humphrey’s Executor* “laid the foundation for a fundamental departure from our constitutional structure”). They represent one of the founding States’ worst fears: the consolidation of power in one or a few democratically unaccountable officials. *See* 591 U.S. at 222-24. Without “a politically accountable officer [to] take responsibility” for the exercise of executive power, “the public [and the States] can only wonder ‘on whom the blame or the punishment of a pernicious measure, or series of pernicious measures ought really to fall.’” *Arthrex*, 594 U.S. at 16 (quoting *The Federalist* No. 70, at 476 (A. Hamilton) (Jacob E. Cooke, ed., 1961)). By eviscerating the “clear and effective chain of command down from the President, on whom all people vote,” the actions of independent agencies are deprived of “legitimacy and accountability to the public.” *Id.* at 11 (internal quotation marks omitted).

Examples abound. Just last year, the Federal Trade Commission (“FTC”) purported to ban noncompete clauses in employment contracts nationwide. Non-Compete Clause Rule, 89 Fed. Reg. 38,342 (May 7, 2024). In doing so, a few unaccountable commissioners “prohibit[ed] a business practice that has been lawful for centuries” and “invalidate[d] thirty million existing contracts.” Fed. Trade Comm’n, *Dissenting Statement of Commissioner Andrew N. Ferguson* 1 (June 28, 2024), <https://tinyurl.com/3j8dxrtx>.

The NLRB, for its part, exercises a staggering amount of “authority to develop and apply fundamental national labor policy.” *Beth Israel Hosp. v. NLRB*, 437 U.S. 483, 500 (1978). It uses that authority to impose labor policies with significant economic implications on industries around the country. For example, the NLRB recently adopted a rule that “would treat virtually every entity that contracts for labor as a joint employer” of the contractor’s employees while “largely backhand[ing]” the rule’s highly “disruptive impact” on an array of industries. *Chamber of Commerce of U.S. v. NLRB*, 723 F. Supp. 3d 498, 516-17 (E.D. Tex. 2024). Elsewhere, the NLRB adopted an “extremely broad rule [that] would make all company uniforms presumptively unlawful” because they could

interfere with “employees’ right to display union insignia.” *Tesla, Inc. v. NLRB*, 86 F.4th 640, 644, 651 (5th Cir. 2023).

These independent agencies run amok at least in part due to an absence of political accountability. That likewise counsels a narrow reading of *Humphrey’s Executor*.

III. Wilcox is not entitled to reinstatement in any event.

Whatever the Court’s views on the merits, Wilcox still is not entitled to reinstatement. First, Wilcox did not seek a writ of quo warranto under the D.C. Code, the exclusive remedial process for removed officials. Second, courts sitting in equity have historically lacked the power to reinstate a public official.

A. Wilcox did not invoke the exclusive avenue for challenging a federal officer’s removal: the quo-warranto process.

Congress may “foreclose” freestanding legal avenues for relief and instead channel legal challenges through a statutory enforcement scheme. *Armstrong v. Exceptional Child Ctr.*, 575 U.S. 320, 328-29 (2015); see *Middlesex Cnty. Sewerage Auth. v. Nat’l Sea Clammers Ass’n*, 453 U.S. 1, 19-20 (1981). To express such an “intent,” *Armstrong*, 575 U.S. at 328, Congress typically codifies a “comprehensive” enforcement

and “remedial scheme” for a given context, *Northwest Airlines, Inc. v. Transport Workers Union of America, AFL-CIO*, 451 U.S. 77, 93-94 (1981). In *Sea Clammers*, for example, the Supreme Court determined that two federal environmental laws were “elaborate enforcement provisions” sufficient to foreclose alternative enforcement through other causes of action. 453 U.S. at 13-15. Those federal laws “conferr[ed] authority to sue . . . both on government officials and private citizens” for violations of those laws, and “specified procedures” that must be complied with and the particular remedies available. *Id.* at 13-14. Given that “comprehensive enforcement scheme,” the Court concluded that Congress “must be chary” in allowing other means of enforcement—even other express causes of action like 42 U.S.C. § 1983. *Id.* at 14-15, 20.

Congress has similarly erected a broad remedial scheme for federal officers challenging their removals: the D.C. Code’s quo-warranto process. *See* D.C. Code § 16-3501 *et seq.*

Historically, the writ of quo warranto was the exclusive process for clearing one’s title to office. *Delgado v. Chavez*, 140 U.S. 586, 590 (1891) (“[Q]uo warranto is a plain, speedy, and adequate, as well as the recognized, remedy for trying the title to office[.]”). That writ derived from

ancient England and was used by “the king, against one who usurped or claimed any office, franchise or liberty of the crown, to inquire” into whether that individual had the right to exercise that office, franchise, or liberty. James L. High, *Extraordinary Legal Remedies* §§ 591-92 (1896) (quo warranto literally means “by what right”). The king’s attorney general “prosecuted” the suit, *id.* § 603, though eventually private individuals were able to use the writ to litigate their own disputes over title to office and “quiet the possession” of that office, *id.* § 602.

Congress built upon that common law in enacting the modern quo-warranto framework.¹ The result is a reticulated process for a removed federal officer to challenge her removal. *See Andrade v. Lauer*, 729 F.2d 1475, 1497-98 (D.C. Cir. 1984). It dictates what situations are covered: where a person “usurps, intrudes into, or unlawfully holds or exercises” a federal office. D.C. Code § 16-3501. It provides how the law is enforced: a “civil action” against the intruder, *id.*, with specific rules about pleading, *id.* §§ 16-3541, 3544; and “notice” to the alleged intruder, *id.* § 16-

¹ *See An Act To enact Part II of the District of Columbia Code, entitled Judiciary and Judicial Procedure codifying the general and permanent laws relating to the judiciary and judicial procedure of the District of Columbia*, 77 Stat. 602, Pub. L. 88-241, § 1 (1963).

3542. And the Code tells litigants where to sue: in “the United States District Court for the District of Columbia.” *Id.* § 16-3501.

What is more, the statute details who may enforce the provisions: usually, the Attorney General or a United States attorney. *Id.* §§ 16-3502, 3503. But “[i]f the Attorney General or United States attorney refuses” to sue, an “interested person may apply to the court” to proceed anyway. *Id.* §§ 16-3503; *see also Newman v. United States ex rel. Frizzell*, 238 U.S. 537, 544, 550-51 (1915) (explaining that the Code “gives a person who has been unlawfully ousted before his term expired, a right, on proof of interest, to the issuance of the writ”)

Last, as critical here, the Code outlines the available remedies. If quo warranto is issued, the district court must “oust[] and exclude[]” the intruder from office and allow “the relator [to] recover his costs” from the litigation. *Id.* §§ 16-3545. And the Code authorizes compensatory damages, permitting the “relator” to sue “the party ousted and recover the damages sustained by the relator” after obtaining judgment in the initial quo-warranto case. *Id.* §§ 16-3548.

“Given the painstaking detail with which the [D.C. Code] sets out the method” for challenging a removal, “Congress intended” the Code to

be the “exclusive” process for testing one’s title to office. *Elgin v. Dep’t of Treasury*, 567 U.S. 1, 11-13 (2012). Yet Wilcox did not so much as mention “quo warranto” in her complaint, let alone invoke the D.C. Code’s quo-warranto process or allege facts showing that she has complied with its procedural requirements. *See generally* DE1.

One way or another, the Code does not permit the reinstatement Wilcox seeks. It authorizes just three remedies for federal officers challenging their removals: (1) legal “oust[er]” of the “intrude[r],” (2) physical “exclu[sion]” of the intruder from the office, and (3) “damages” for the removed official. D.C. Code §§ 16-3545, 3548. Nowhere does the code authorize reinstatement, either through an injunction or a writ of mandamus. *See Transamerica Mortg. Advisors, Inc. v. Lewis*, 444 U.S. 11, 19 (1979) (When a statute “expressly provides a particular remedy or remedies,” courts “must be chary of reading others into it.”). That silence is deafening here, seeing that Congress *did* authorize reinstatement in the Code for quo-warranto proceedings involving D.C.-based corporations. *See* D.C. Code §§ 16-3547 (“[T]he court may render judgment . . . that the relator, if entitled to be declared elected, be admitted to the office.”), 3546 (authorizing the court to “perpetually restrain[] and enjoin[] [defendants]

from the commission or continuance of the acts complained of”). “When Congress includes particular language in one section of a statute but omits it from a neighbor, we normally understand that difference in language to convey a difference in meaning.” *Bittner v. United States*, 143 S. Ct. 713, 720 (2023). Here, the difference is that Congress permitted reinstatement for corporate officers, but left to the President the power to reinstate federal officers. *Cf. Gregory v. Ashcroft*, 501 U.S. 452, 460 (1991) (“[T]he character of those who [may] exercise government authority” “is a decision of the most fundamental sort for a sovereign entity[.]”).

In sum, Wilcox failed to travel under the D.C. Code—Congress’s chosen mechanism for adjudicating federal-officer removals. Nor would the Code authorize the relief she seeks in any event. For either reason, the Court should reverse.

B. Even if Wilcox could seek relief outside of the quo-warranto process, the federal courts cannot grant her requested relief.

Independent of that, Wilcox’s claim fails because courts sitting in equity have never been empowered to reinstate public officials. Wilcox cannot dodge that limitation by requesting a declaration or a writ of mandamus.

1. Historically, equity courts would not remedy allegedly unlawful removals.

“The remedial powers of an equity court . . . are not unlimited.” *Whitcomb v. Chavis*, 403 U.S. 124, 161 (1971). Federal courts may issue only equitable remedies “traditionally accorded by courts of equity.” *Besant v. Dellinger*, 145 S. Ct. 515, 517 (2025) (Gorsuch, J., joined by Alito, J., dissenting) (quoting *Grupo Mexicano de Desarrollo S.A. v. All. Bond Fund, Inc.*, 527 U.S. 308, 319 (1999)). And history teaches that “[a] court of equity has no jurisdiction over the appointment and removal of public officers.” *Walton v. House of Representatives of Okla.*, 265 U.S. 487, 490 (1924); *Dellinger*, 145 S. Ct. at 517 (Gorsuch, J., dissenting) (finding it “well settled that a court of equity has no jurisdiction over the appointment and removal of public officers” (quoting *In re Sawyer*, 124 U.S. 200, 212 (1888))).

That rule flows from English common law. Recognizing the critical “distinction between judicial and political power,” English courts would not wield equity to vindicate a litigant’s “political right[]” to office. *Georgia v. Stanton*, 73 U.S. (6 Wall.) 50, 71, 76 & n.20 (1867) (collecting cases); see *Sawyer*, 124 U.S. at 212 (collecting cases, including *Attorney General v. Earl of Clarendon*, 17 Ves. Jr. 491, 498, 34 Eng. Rep. 190, 193 (Ch.

1810)). In *Earl of Clarendon*, for instance, the English Court of Chancery declined to remove public-school officers for lack of necessary legal qualifications. 34 Eng. Rep. at 191. According to that court, a court of equity “has no jurisdiction with regard either to the election or the [removal] of” officers. *Id.* at 193. Contemporary English cases agreed. See Joseph Story, *Commentaries on Equity Pleadings and the Incidents Thereof* §§ 467-70 (2d ed. 1840) (explaining that equity courts would not adjudicate rights of a “political nature”); Seth Davis, *Empire in Equity*, 97 Notre Dame L. Rev. 1985, 2011-12 (2022).²

² Although *Earl of Clarendon* and some cases cited in *Sawyer* involved corporate officers, those legal entities were treated more like governments and public entities. Colonial governments, for instance, were created through corporate charters, with “shareholders” acting like modern-day voters and voting for corporate boards that looked like modern-day state and local governments. Nikolas Bowie, *Why the Constitution Was Written Down*, 71 Stan. L. Rev. 1397, 1416-21 (2018); see also Letter from John Adams to the Inhabitants of the Colony of Massachusetts-Bay, April 1775, <https://founders.archives.gov/documents/Adams/06-02-02-0072-0015>. And as noted in *Hagner v. Heyberger*, limits on equitable jurisdiction that applied to “private corporations” apply “à fortiori” to “public officer[s] of a municipal character.” 7 Watts & Serg. 104, 105 (Penn. 1844); see also W.S. Holdsworth, *English Corporation Law in the 16th and 17th Centuries*, 31 Yale L.J. 382, 383-84 (1922) (For both public and private corporations, “creation by and subordination to the state are the only terms upon which the existence of large associations of men can be safely allowed to lead an active life.”).

American courts imported that principle after the Framing. In the early 19th century, courts nationwide denied equitable relief to removed officials, even when the official's ouster was illegal and unauthorized. *Tappan v. Gray*, 9 Paige Ch. 506, 508-09 (Ch. Ct. N.Y. 1842); *see also Hagner*, 7 Watts & Serg. at 105; *Sawyer*, 124 U.S. at 212 (collecting cases). *Hagner* is emblematic. There, the Supreme Court of Pennsylvania declined to enjoin a defendant from unlawfully acting as a school director because it possessed no more power than "an English court of chancery." *Hagner*, 7 Watts & Serg. at 106-07. Because chancery courts traditionally "would not sustain the injunction proceeding to try the election or [removal] of corporators of any description," Pennsylvania's high court held that it could not either. *Id.* Other courts took a similar tack throughout Reconstruction.³

³ *See, e.g., Cochran v. McCleary*, 22 Iowa 75, 91 (1867) ("The right to a public office or franchise cannot, as the authorities above cited show, be determined in equity."); *Delahanty v. Warner*, 75 Ill. 185, 186 (1874) (similar); *Sheridan v. Colvin*, 78 Ill. 237, 247 (1875) (similar); *Beebe v. Robinson*, 52 Ala. 66, 73 (1875) (similar); *Taylor v. Kercheval*, 82 F. 497, 499 (C.C.D. Ind. 1897) (similar); *State ex rel. McCaffery v. Aloe*, 54 S.W. 494, 496 (Mo. 1899) (similar).

The Supreme Court confirmed that equitable constraint in *Sawyer*. A locally elected officer there obtained a federal injunction barring local officials from removing him. 124 U.S. at 204-06. After the local officials were held in contempt of that injunction, the Court issued a writ of habeas corpus to vacate their convictions because the injunction was issued without jurisdiction. The Court explained that a federal equity court “has no jurisdiction . . . over the appointment and removal of public officials.” *Id.* at 210.⁴ And a wall of contemporary treatises echoed that understanding.⁵ As one 19th-century commentator put it, “[n]o principle of the law of injunctions” “is more definitely fixed or more clearly established than that courts of equity will not interfere by injunction to determine questions concerning the appointment of public officers or their title to office.” 2 High, *Law of Injunctions* § 1312.

⁴ See also *White v. Berry*, 171 U.S. 366, 377 (1898); *Walton*, 265 U.S. at 490; *Baker v. Carr*, 369 U.S. 186, 231 (1962).

⁵ See 2 James L. High, *Treatise on the Law of Injunctions* § 1312 (2d ed. 1880); 1 Howard Clifford Joyce, *A Treatise on the Law Relating to Injunctions* § 55 (1909); 4 John Norton Pomeroy, *A Treatise on Equity Jurisprudence* § 1760 (4th ed. 1918); 2 Eugene McQuillin, *A Treatise on the Law of Municipal Corporations* § 582 n.98 (1911).

By contrast, there is no established tradition of equity courts' remedying unlawful removals, at least not without express statutory authorization. *See Dellinger*, 145 S. Ct. at 517 (Gorsuch, J., dissenting) ("No English case' involved 'a bill for an injunction to restrain the appointment or removal of a municipal officer.'" (quoting *Sawyer*, 124 U.S. at 212)). We know of only two cases⁶ in which a federal court sitting in equity reinstated a removed officer, all of which were decided in the later 20th century, and none of which grappled with limits on federal remedial power. *See Steel Co. v. Citizens for a Better Env't*, 523 U.S. 83, 91 (1998) ("[D]rive-by" rulings have "no precedential effect."). The lack of historical pedigree for removal-related remedies proves that they were "unknown to traditional equity practice." *Grupo Mexicano*, 527 U.S. at 327.

The absence of a historical equitable remedy is confirmed by the presence of a historical *legal* remedy: the writ of quo warranto. As this Court has acknowledged, "the exclusive remedy" for "direct[ly] attack[ing]" one's removal has traditionally been "a *quo warranto* action."

⁶ *Berry v. Reagan*, No. 83-3182, 1983 WL 538 (D.D.C. Nov. 14, 1983), *vacated as moot*, 732 F.2d 949 (D.C. Cir. 1983); *Vitarelli v. Seaton*, 359 U.S. 535 (1959).

Andrade, 729 F.2d at 1497; *see also Johnson v. Horton*, 63 F.2d 950, 953 (9th Cir. 1933) (agreeing with appellees that “the question of the title to the office cannot be tried by a proceeding in equity, but that the exclusive remedy is by a writ of quo warranto” (quotation omitted)). And because a “court of equity will not entertain a case for relief where the complainant has an adequate legal remedy,” quo warranto undercuts any “novel equitable power to return an agency head to his office.” *Dellinger*, 145 S. Ct. at 517 (Gorsuch, J., dissenting) (quoting *Case v. Beauregard*, 101 U.S. 688, 690 (1880)).

Nothing in the district court’s order justifies enjoining executive officials from removing Wilcox or treating her as having been removed. DE35 at 31-33. That move defies Supreme Court precedent, *see Walton*, 265 U.S. at 490 (A federal “court of equity has no jurisdiction over the appointment and removal of public officers.”), in addition to the limitations in the federal quo-warranto statute.

None of the Supreme Court cases cited by the district court support its novel relief. DE35 at 33 n.22. The Court did not bless reinstatement in *Sampson v. Murray*—it did just the opposite. It questioned whether reinstatement was a permissible equitable remedy and avoided the

question by denying relief for lack of irreparable harm. 415 U.S. 61, 69-72, 83-84 (1974). And *Vitarelli v. Seaton*, 359 U.S. 535 (1959), constitutes a mere “drive-by” remedial ruling with “no precedential effect.” *Steel Co.*, 523 U.S. at 91.

Nor do *Swan v. Clinton*, 100 F.3d 973 (D.C. Cir. 1996), or *Severino v. Biden*, 71 F.4th 1038 (D.C. Cir. 2023), aid the district court. As the Government points out, those cases addressed only for standing purposes whether the removed plaintiffs’ asserted injuries were likely to be redressed by a favorable judicial decision. They did not resolve the question of the courts’ remedial power because “the redressability prong of the standing test is not an inquiry into the scope of the court’s power to grant relief.” *In re Thornburgh*, 869 F.2d 1503, 1511 (D.C. Cir. 1989). The standing inquiry “assumes that a decision on the merits would be favorable and that the requested relief would be granted” and asks only “whether that relief would be likely to redress the party’s injury.” *Id.* Thus, this Court’s previous determinations that some plaintiffs “sufficiently allege[d]” the availability of “*de facto*” reinstatement for standing

purposes, *Severino*, 71 F.4th at 1043, have no bearing on whether a court in fact can provide such relief.⁷

Even more, neither the panels nor the parties in those cases mentioned the *Sawyer* line of decisions, and “it is black-letter law that cases are not precedent for issues that were not raised or decided.” *PHH Corp. v. Consumer Fin. Prot. Bureau*, 881 F.3d 75, 195 (D.C. Cir. 2018) (Kavanaugh, J., dissenting), *abrogated by Seila Law LLC v. Consumer Fin. Prot. Bureau*, 591 U.S. 197 (2020). Whether *Sawyer* bars the injunctions theorized in those cases “merely lurk[ed] in the record,” *Webster v. Fall*, 266 U.S. 507, 511 (1925), so neither case “constitute[s] precedent[]” on the issue, *Stapf v. United States*, 367 F.2d 326, 330 (D.C. Cir. 1966).⁸

Any other reading of *Swan* and *Severino* would conflict with an earlier precedent of this Court: *Andrade v. Lauer*. In *Andrade*, the Court

⁷ It is unclear how “*de facto*” reinstatement—a court order requiring executive branch officials to permit someone to exercise the power of an office she does not hold—would be any less an encroachment on the separation of powers than formal reinstatement. In any event, as the Government notes, the district court here went well beyond “*de facto*” reinstatement and formally reinstated Wilcox. DE34 at 2 (ordering that “Wilcox remains [and] shall continue to serve as a member of NLRB”).

⁸ So too with *Pelicone v. Hodges*, 320 F.2d 754 (D.C. Cir. 1963), which did not address *Sawyer* or the propriety of injunctive relief.

accepted that “the exclusive remedy” for a “‘direct’ attack” on removal “is a *quo warranto* action,” not a suit in equity. 729 F.2d at 1497. Though the Court carved out a narrow equitable exception through which a court may “indirect[ly]” remedy a removal by “restrain[ing] invalidly appointed officers” from performing their duties, *id.* at 1496-98, it left intact the general principle that direct efforts to confirm entitlement to office must travel through *quo warranto*, *see id.* at 1497-99. That principle contradicts the injunctions proposed in *Swan* and *Severino*. And because *An-drade* predates both cases, it controls. *United States v. Old Dominion Boat Club*, 630 F.3d 1039, 1045 (D.C. Cir. 2011).

2. Declaratory relief is unavailable because it too is a form of equitable relief.

Those same considerations foreclose declaratory relief. After all, “declaratory judgment action[s] are equitable in nature.” *Manuel v. Convergys Corp.*, 430 F.3d 1132, 1135 (11th Cir. 2005); *see also Eccles v. Peoples Bank*, 333 U.S. 426, 431 (1948) (calling “declaratory judgment[s]” a “form[] of equitable relief”); *Abbott Lab’s v. Gardner*, 387 U.S. 136, 155 (1967) (holding that “[t]he declaratory judgment and injunctive remedies are equitable in nature”). Congress, as well as the courts, has adopted that view. *See* 15 U.S.C. § 2805(b)(1) (stating that “the court shall grant

such equitable relief as the court determines is necessary . . . including declaratory judgment”); 8 U.S.C. § 1252(e)(1) (prohibiting “declaratory, injunctive, or other equitable relief” in certain circumstances).

That rule makes sense. A declaration “has virtually the same practical impact as a formal injunction would,” *Samuels v. Mackel*, 401 U.S. 66, 72 (1971), such that “equitable principles relevant to the propriety of an injunction must be taken into consideration by federal district courts in determining whether to issue a declaratory judgment,” *id.* at 73. “Congress had explicitly contemplated that the courts would decide to grant or withhold declaratory relief on the basis of traditional equitable principles.” *Id.* at 70. “[A] declaratory judgment” is therefore “not available when,” as here, “the result would be a partial end run around” other equitable precedents. *Green v. Mansour*, 474 U.S. 64, 73 (1985).

As a result, declaratory relief—like its injunctive sibling—provides no quarter for Wilcox.

3. Wilcox has not shown a clear legal right to obtain mandamus.

Last, the district court wrongly suggested in the alternative that “mandamus would likely be available,” which Wilcox never sought other than in a “Notice of Supplemental Authority.” *See* DE35 at 33 n.22. But

that analysis was mistaken for two reasons. As noted above, Congress displaced any use of mandamus to reinstate federal officers through the quo-warranto statute. *Supra* pp. 12-17. But even if federal courts could use mandamus to reinstate officers, mandamus could issue only if the defendant has shirked a “clear” legal duty, and the duties implicated here are far from clear. *Heckler v. Ringer*, 466 U.S. 602, 615-16 (1984).

1. For starters, it is still uncertain whether Wilcox holds legitimate title to office, and she may not establish that title for the first time in a mandamus proceeding. Rather, Wilcox must first settle the cloud over her title through the quo-warranto process. *See, e.g., People ex rel. Arcularius v. City of New York*, 3 Johns. Cas. 79, 79-80 (N.Y. Sup. Ct. 1802) (“The proper remedy, in the first instance, is by an information in the nature of a quo warranto, by which the rights of the parties may be tried.”); High, *Extraordinary Legal Remedies* § 49. Only then is her title sufficiently “clear” to justify reinstatement through mandamus. *Heckler*, 466 U.S. at 615-16.

That two-step process has stood for centuries. Courts used mandamus to “compel” only “clear and specific dut[ies]” that were “positively required by law.” High, *Extraordinary Legal Remedies* § 24. Yet at

common law, “the only efficacious and specific” way to clear up one’s “title to an office” was through the writ of quo warranto. *Id.* § 49; *see also Delgado v. Chavez*, 140 U.S. 586, 590 (1891); *State v. Otis*, 230 P. 414, 458 (Wash. 1924) (“The petition here shows that the title to an office is involved, and that is a question which may arise just as well where there is only one person asserting title as where there are two.”); *People ex rel. Dolan v. Lane*, 55 N.Y. 217, 219 (Ct. App. 1873) (“Indeed, it is doubtful whether the title to an office ought ever to be tried collaterally on proceedings by mandamus instituted in behalf of a party out of possession.”). Until quo warranto issued to clarify one’s title to office, disputes over title precluded the clarity necessary for reinstatement through mandamus. *See French v. Cowan*, 10 A. 335, 339-40 (Me. 1887).

For that reason, the common law developed a two-step process for a removed officer seeking to oust an intruder and obtain reinstatement. First, officers would resolve clouds on their title through quo warranto: By “*quo warranto*,” the courts would “test the title to the office.” *Id.* at 340.⁹ Then, the aggrieved official would seek mandamus if the executive

⁹ *See also The King v. Mayor of Colchester*, 100 Eng. Rep. 141, 141-42 (K.B. 1788); *City of New York*, 3 Johns. Cas. at 79; *The Queen v.*

refused to restore them to their office: “[B]y *mandamus* the legal officer is put in his place.” *Id.*; see also *Chi. Sch. Finance Auth. v. City Council of City of Chi.*, 472 N.E.2d 805, 808 (Ill. 1984) (refusing to issue writ of mandamus because the court had “confidence that the city council will perform its [legal] duty”); *Murray v. Lewis*, 576 So. 2d 264, 267 (Fla. 1990) (similar). Congress presumptively incorporated the same limitations into the modern mandamus framework. See *Kirtsaeng v. John Wiley & Sons, Inc.*, 568 U.S. 519, 538 (2013) (Congress legislates against the backdrop of common law); see also *Heckler*, 466 U.S. at 616 (noting that “[t]he common-law writ of mandamus” is “codified in 28 U.S.C. § 1361”).

The district court’s order does not lay a glove on that common-law analysis. The common law teaches that the removed official must first clear title through quo warranto, and only then seek reinstatement through mandamus. Yet Wilcox has neither sought quo warranto nor met the procedural prerequisites for that writ. *Supra* pp. 14-17. The district court therefore erred in issuing a writ of mandamus.

Councillors of Derby, 112 Eng. Rep. 528, 528-29 (Q.B. 1837); *The Queen v. Phippen*, 112 Eng. Rep. 734, 735 (Q.B. 1838); *Bonner v. State*, 7 Ga. 473, 479-80 (1849).

2. Finally, even if the Court could determine rights and restore officers through mandamus in one fell swoop, Wilcox is not “clear[ly]” right on the merits. *Heckler*, 466 U.S. at 616-17. Given the President’s nearly “unrestricted removal power” over officers “who wield executive power,” he and his subordinates have no duty to reinstate Wilcox. *Seila L. LLC v. Consumer Fin. Prot. Bureau*, 591 U.S. 197, 204 (2020). As the Government lays out in its brief, the NLRB wields “executive power” and does not fall into either of the two narrow exceptions to the President’s at-will removal authority. Init. Br. 27-32. Under our constitutional system, “if any power whatsoever is in its nature Executive, it is the power of appointing, overseeing, and controlling those who execute the laws.” *Seila Law*, 591 U.S. at 213 (quoting 1 Annals of Cong. 463 (1789)). That “illimitable power” has been confirmed by the Supreme Court again and again. *Humphrey’s Executor v. United States*, 295 U.S. 602, 631 (1935); *see also Seila L. LLC*, 591 U.S. at 215. Wilcox thus has not shown a clear legal right to interfere with the President’s removal of her from an executive office through judicial reinstatement.

CONCLUSION

The Court should reverse.

Dated: March 29, 2025

Respectfully submitted,

JAMES UTHMEIER

Attorney General of Florida

/s/ Jeffrey Paul DeSousa

JEFFREY PAUL DESOUSA

Acting Solicitor General

NATHAN A. FORRESTER

DAVID M. COSTELLO

Chief Deputy Solicitors General

DARRICK W. MONSON

ROBERT S. SCHENCK

Assistant Solicitors General

State of Florida

Office of the Attorney General

PL-01, The Capitol

Tallahassee, FL 32399-1050

(850) 414-3300

jeffrey.desousa@myfloridalegal.com

Counsel for Amici Curiae

CERTIFICATE OF COMPLIANCE

This amicus brief complies with the type-volume limit of Federal Rule of Appellate Procedure 29(a)(5) because it contains 6,468 words. This brief also complies with the typeface and type-style requirements of Federal Rule of Appellate Procedure 32(a)(5)–(6) because it was prepared using Word for Microsoft 365 in 14-point Century Schoolbook, a proportionally spaced typeface.

/s/ Jeffrey Paul DeSousa
Jeffrey Paul DeSousa
Acting Solicitor General

CERTIFICATE OF SERVICE

I certify that on March 29, 2025, I caused this document to be electronically filed with the Clerk of Court using this Court's CM/ECF system, which will send a notice of docketing activity to all parties who are registered through CM/ECF.

/s/ Jeffrey Paul DeSousa
Jeffrey Paul DeSousa
Acting Solicitor General